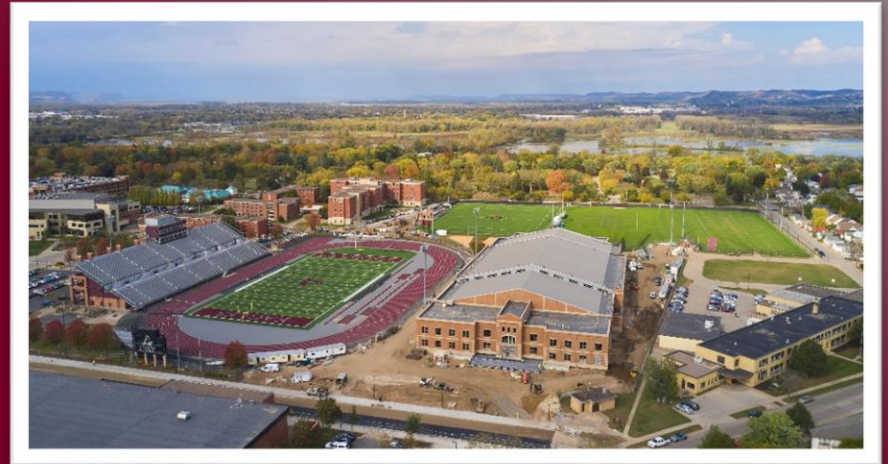


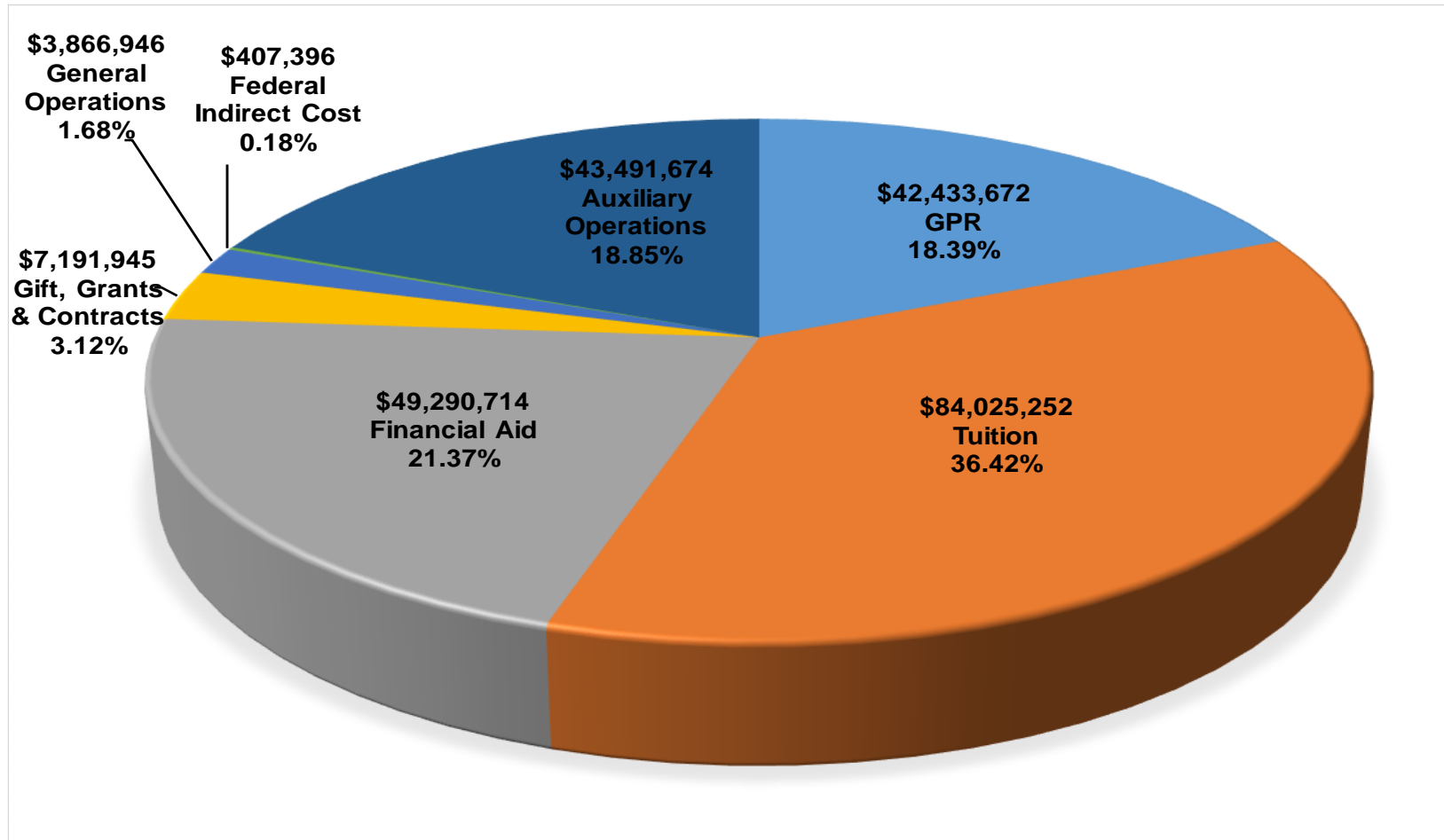
# University of Wisconsin-La Crosse



Budget Planning  
& Review  
Fiscal Year 2021-22



# UWL Operating Budget FY21



UWL Budget: \$230,707,599



# State Fund Appropriations

<b>Fund</b>	<b>Description</b>
<b>102</b>	<b>General Purpose Revenue (GPR)</b>
<b>104/132/189</b>	<b>Extended Learning &amp; SBDC</b>
<b>128</b>	<b>Auxiliaries &amp; Segregated Fees</b>
<b>131</b>	<b>Academic Fees - Tuition</b>
<b>136</b>	<b>General Operations</b>
<b>150</b>	<b>Federal Indirect Cost Reimbursement</b>
<b>233</b>	<b>Gifts</b>

# All Funds Budget by Division & College

Division	Unclassified	University Staff	S&E & Capital	FB & Other	Pct.	Total
Chancellor	335,871	4,000	54,138	-	0.17%	394,009
Academic Affairs						
Provost	6,285,179	1,726,845	3,038,017	52,268,468	27.45%	63,318,509
SOE	2,714,236	154,498	385,955	422,529	1.59%	3,677,218
CBA	7,090,156	270,281	322,103	608,820	3.59%	8,291,360
CASSH	12,769,965	622,097	997,212	1,338,304	6.82%	15,727,578
CSH	17,450,613	798,676	2,075,694	1,738,572	9.56%	22,063,555
GEL	1,327,544	150,102	1,165,296	327,722	1.29%	2,970,664
<b>Total Academic Affairs</b>	<b>47,637,693</b>	<b>3,722,499</b>	<b>7,984,277</b>	<b>56,704,415</b>	<b>50.30%</b>	<b>116,048,884</b>
Admin. & Finance	5,613,131	7,191,609	14,164,232	(3,804,781)	10.04%	23,164,191
Student Affairs	6,190,662	3,206,181	18,090,035	12,941,401	17.52%	40,428,279
University Adv.	1,792,091	124,892	160,721	227,959	1.00%	2,305,663
Diversity & Inclusion	1,701,937	135,263	124,469	151,997	0.92%	2,113,666
University-Wide	1,211,496	198,577	6,591,429	38,251,405	20.05%	46,252,907
<b>Total</b>	<b>64,482,881</b>	<b>14,583,021</b>	<b>47,169,301</b>	<b>104,472,396</b>	<b>100.00%</b>	<b>230,707,599</b>

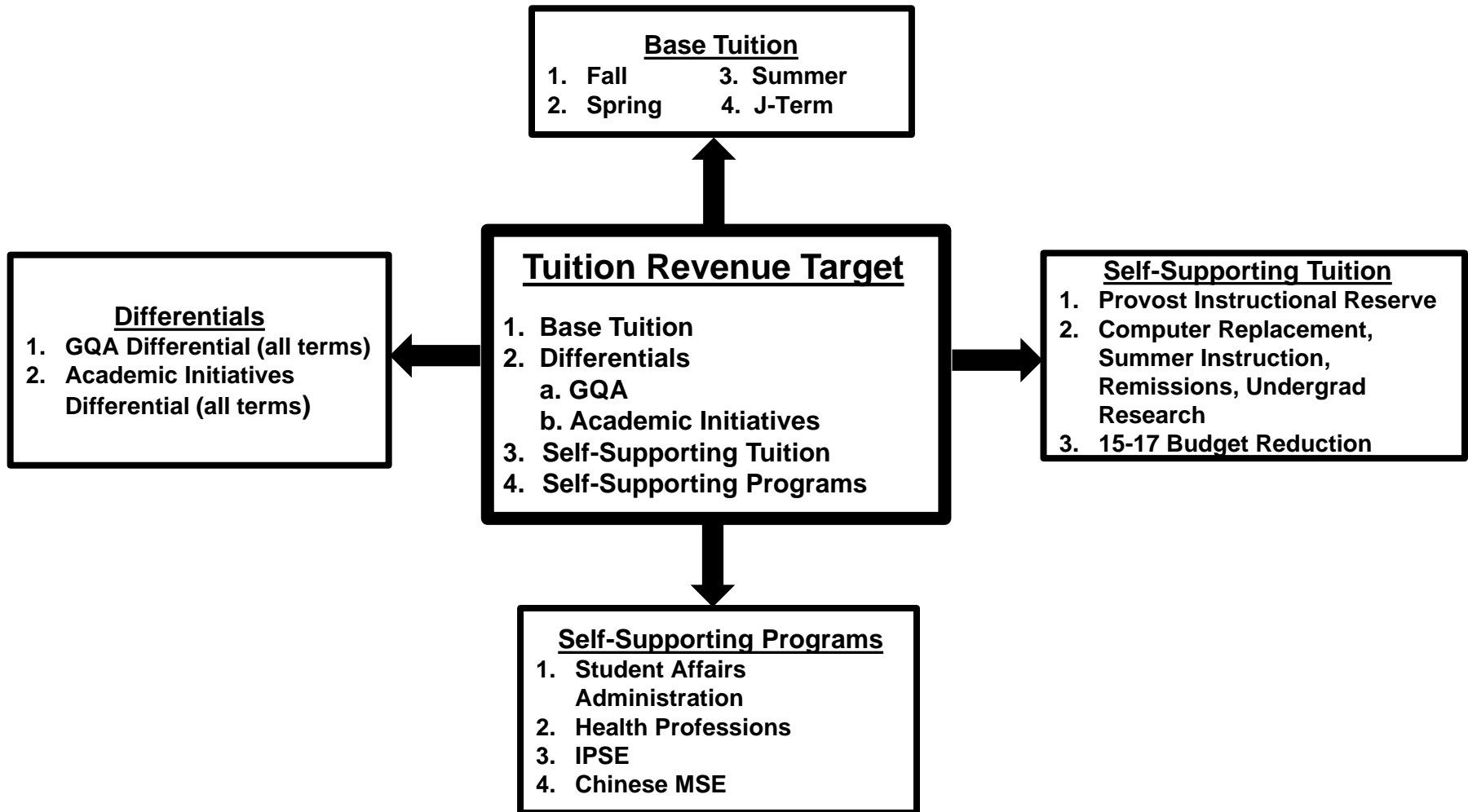
# GPR State Budget Reduction History (M)

Biennium	UW System Reduction	UWL Base Reduction	UWL 1x Reduction	UWL Total Reduction	UWL FTE Reduction	UWL Biennial Reduction	Student to Faculty Ratio
2001-03	55	1.40	.60	2.00	13	3.40	22:1
2003-05	100	1.70	.80	2.50	27	4.20	22:1
2005-07	90	1.80	-	1.80	30	3.60	24:1
2007-09	25	-	.60	.60	-	.60	23:1
2009-11	155	3.10	3.86	6.96	6	9.50	21:1
2011-13	125	5.20	2.71	7.91	2	13.10	20:1
2013-15	62	2.48	-	2.48	-	4.96	19:1
2015-17	125	6.85	-	6.85	81	13.70	18:1
<b>Total</b>	<b>737</b>	<b>22.53</b>	<b>8.57</b>	<b>31.10</b>	<b>159</b>	<b>53.06</b>	

# New Resource Allocation History

<b>Biennium</b>	<b>Amount (M)</b>	<b>Description</b>
<b>2003 &amp; 2013</b>	<b>1.36</b>	<b>Academic Initiatives</b>
<b>2008-15</b>	<b>14.70</b>	<b>Growth Quality &amp; Access</b>
<b>2017-19</b>	<b>1.30</b>	<b>15-17 Lapse Return</b>
<b>2017-19</b>	<b>1.00</b>	<b>Utility &amp; Fringe Benefits</b>
<b>2017-19</b>	<b>1.20</b>	<b>Outcomes Based Funding</b>
<b>2019-21</b>	<b>.96</b>	<b>Outcomes Based Funding</b>
<b>Total</b>	<b>20.52</b>	

# UWL Tuition Revenue Target



# UWL Tuition Budget Summary

<b>Budget Detail for Tuition Revenue Target</b>	<b>Amount</b>
<b>FY22 Tuition Revenue Target</b>	<b>79,880,625</b>
<b>Obligations:</b>	
<b>UW System Tuition Pool Obligation</b>	<b>53,630,844</b>
<b>Growth, Quality &amp; Access</b>	<b>13,041,279</b>
<b>Academic Initiatives</b>	<b>1,361,042</b>
<b>Self-Supporting Tuition</b>	<b>7,911,598</b>
<b>Self-Supporting Programs</b>	<b>3,935,862</b>
<b>Total FY22 Tuition Budget</b>	<b>79,880,625</b>



# GQA Program Summary

<b>Description</b>	<b>Amount</b>
<b>GQA Differential Tuition Per Full-Time Student</b>	<b>1,146</b>
<b>GQA Tuition Revenue Budget</b>	<b>13,041,279</b>
<b>GQA Expenditure Budget</b>	
<b>Salaries</b>	<b>8,680,531</b>
<b>Fringe Benefits (Estimated)</b>	<b>3,572,225</b>
<b>Supplies &amp; Expense</b>	<b>788,523</b>
<b>Total Expenses</b>	<b>13,041,279</b>
<b>Faculty Positions</b>	<b>119.00</b>
<b>Staff Positions</b>	<b>26.41</b>
<b>Total GQA Positions</b>	<b>145.41</b>

# GQA Program History

- Differential Tuition vs. State GPR Funding
- Growth & Access Proposal 2006-07
  - \$1,320/Yr.
  - 25% Financial Aid
  - Rejected by UWS, BOR & Legislature
- Growth, Quality & Access Proposal 2007-08
  - \$1,000/Yr.
  - 2 Year Phase-In
  - 75 Faculty & 20 Staff

## GQA Program History (Con't.)

- Fall 2007
  - Student Vote: 1,560 → Yes (65.7%)
  - Shared Governance Support
  - Regent Approval
  - Legislative Support

## GQA Funding Model

- Self-Supporting Program
- 2 Revenue Streams
  - Differential Tuition \$10M (\$1,000 to \$1,146)
  - Enrollment Growth \$3M (1,000 students)
- Position Allocation
  - 85% for Faculty/IAS Positions
  - 15% for Staff Positions

# Academic Initiatives

Program Area	Program	FY2021-22 Budget	FY2021-22 FTE
Advising	Learning Center	153,839	-
Advising	ACCESS Center	50,263	0.83
Advising	Academic Advising Center	270,000	2.98
Advising	School of Education	71,254	1.00
Diversity	Center for Transformative Justice (CTJ)	222,181	3.00
Diversity	Pride Center	26,651	0.30
Diversity	Admissions-Diversity Recruiter	81,697	1.00
Diversity	Violence Prevention	18,002	.50
Internationalization	International Ed. & Engagement	167,621	-
Research	Library	146,198	-
Research	Undergraduate Research	110,736	0.60
Research	Graduate Research	42,600	-
<b>Total</b>		<b>1,361,042</b>	<b>10.21</b>
<b>Note: Academic Initiatives differential tuition amounts to \$139.92 for the academic year.</b>			

# State Pay Plan History

<b>Fiscal Year</b>	<b>State Pay Plan</b>	<b>CUPA</b>
<b>2009-10</b>	<b>0.00%</b>	<b>0.0%</b>
<b>2010-11</b>	<b>0.00%</b>	<b>1.1%</b>
<b>2011-12</b>	<b>-6% to -12%</b>	<b>2.0%</b>
<b>2012-13</b>	<b>0.00%</b>	<b>2.2%</b>
<b>2013-14</b>	<b>1.00%</b>	<b>2.3%</b>
<b>2014-15</b>	<b>1.00%</b>	<b>2.3%</b>
<b>2015-16</b>	<b>-2% to -4%</b>	<b>2.4%</b>
<b>2016-17</b>	<b>0.00%</b>	<b>2.6%</b>
<b>2017-18</b>	<b>2.00%</b>	<b>3.0%</b>
<b>2018-19</b>	<b>2.00%</b>	<b>3.0%</b>
<b>2019-20</b>	<b>2.00%</b>	<b>3.0%</b>
<b>2020-21</b>	<b>2.00%</b>	<b>2.5%</b>

Fiscal Year 2021-22



## Investing in Our People

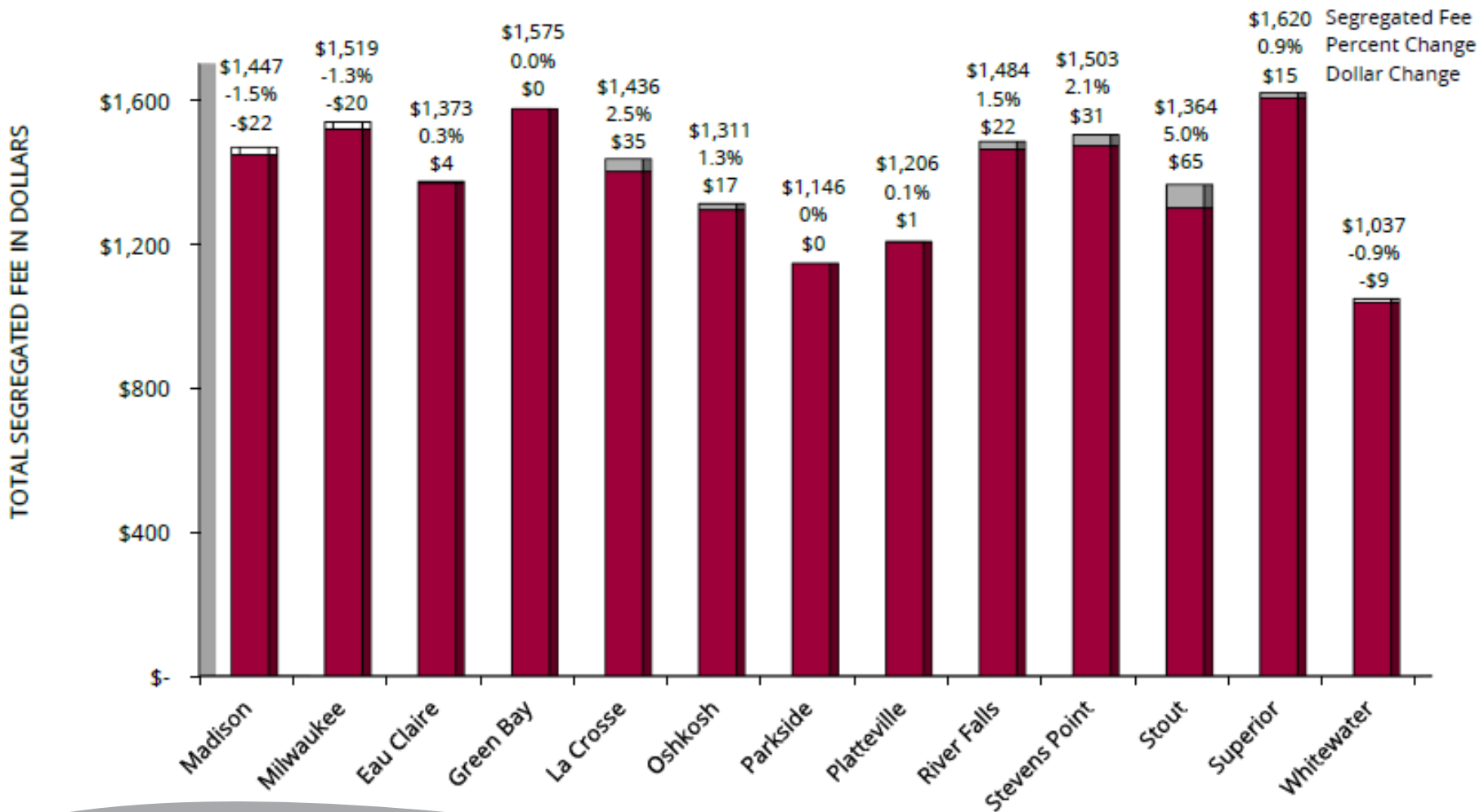
- \$15/hr. Minimum Wage (University Staff)
- FY22 1% COVID Merit Pay
- FY23 1% Retention Merit Pay
- Post Tenure Lump Sum Award (Est. FY18)
- FY23 Career Progression Reinstatement

## Affordability & Cost of Attendance

<b>Item</b>	<b>FY22 Rate</b>	<b>FY12-22 Avg. Increase</b>
<b>Tuition</b>	<b>\$6,298</b>	<b>.55%</b>
<b>GQA Differential</b>	<b>\$1,146</b>	<b>.55%</b>
<b>Academic Initiatives Differential</b>	<b>\$140</b>	<b>.60%</b>
<b>Segregated Fees</b>	<b>\$1,436</b>	<b>4.40%</b>
<b>Textbook Rental</b>	<b>\$174</b>	<b>-.79%</b>
<b>Room</b>	<b>\$4,130</b>	<b>1.77%</b>
<b>Board</b>	<b>\$2,674</b>	<b>.85%</b>
<b>Parking</b>	<b>\$190</b>	<b>-.21%</b>



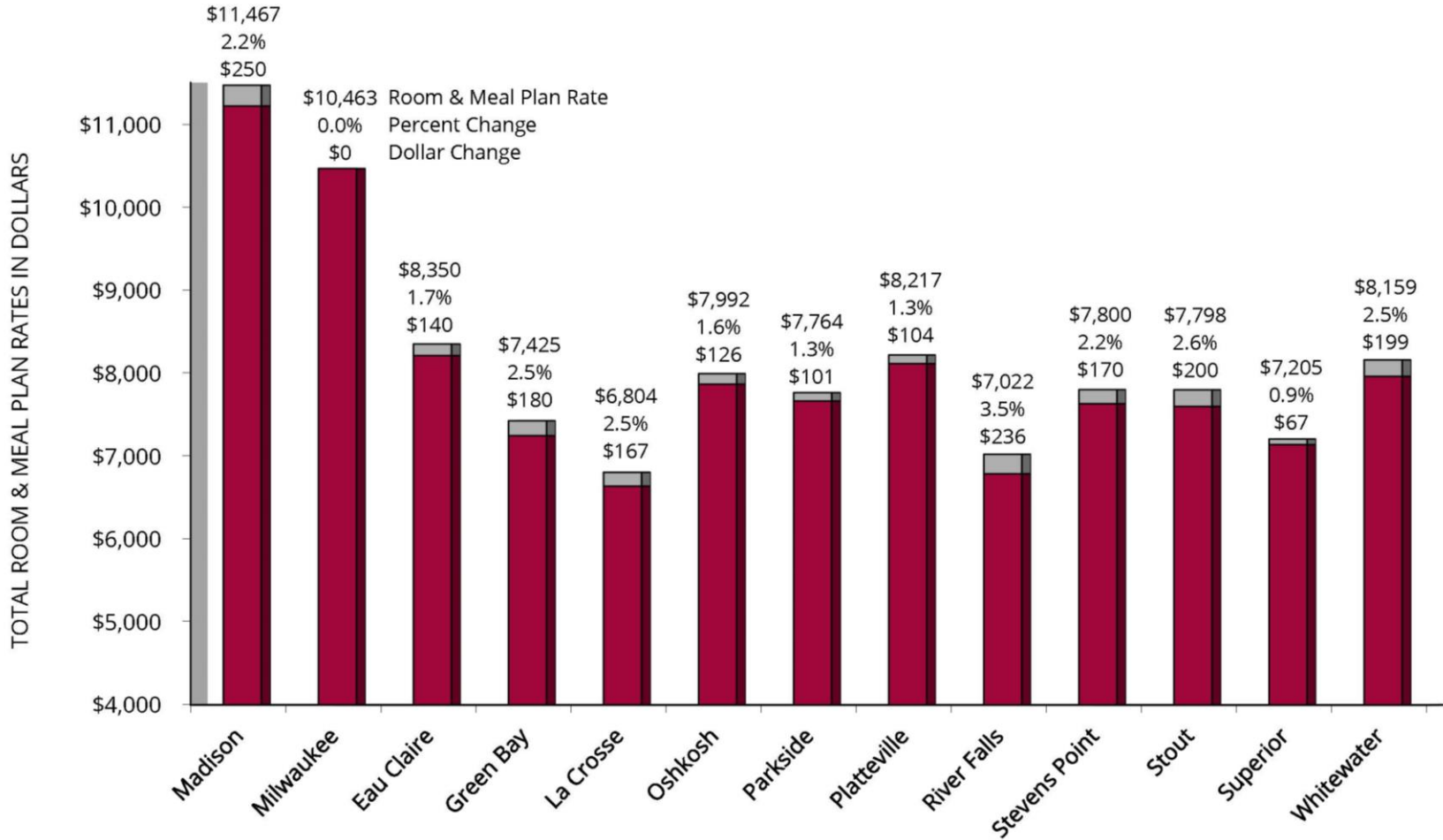
# UW System Segregated Fee Schedule FY21-22



Fiscal Year 2021-22



# UW System Room & Board Rates FY21-22



# UW System Textbook Rental Rates

Institution	2020-21	2021-22	Change	% Change
Eau Claire	140.00	140.00	-	0.00%
La Crosse	174.00	174.00	-	0.00%
Platteville	250.00	220.00	-30.00	-12.00%
River Falls	173.00	168.00	-5.00	-2.89%
Stevens Point	130.00	130.00	-	0.00%
Stout	395.00	395.00	-	0.00%
Whitewater	169.00	170.00	1.00	0.59%

# UWL Financial Horizon

## Challenges:

- COVID-19 Pandemic
- 10 Year Tuition Freeze
- Unfunded Pay Plan
- UWS Assessments
- Sustaining Enrollment
- Employee Recruitment & Retention

## Opportunities:

- Post Pandemic
- New UWS Leadership
- Institutional Reputation
- Academic Quality
- Campus Life
- UWL Foundation



# Questions & Answers